Big Idea -

Effective business managers utilize the problem-solving process to make business decisions.

Essential Question -

How do managers use the problem-solving process to solve problems that arise at work?

Managers utilize the problem- solving process in order to effectively make decisions. To understand current management theories, it is helpful to understand past management theories. Standard: 15.8.12.E. Evaluate how businesses are organized to achieve desired goals. Standard: 15.8.12.E. Evaluate how businesses are organized to achieve desired goals. Student completed assignments. Curriculum based assessments. Curriculum based assessments.	Concepts	PA Core/Competencies	Resources	Assessments
Pusinoss School	Managers utilize the problem- solving process in order to effectively make decisions. To understand current management theories, it is helpful to understand past	Standard: 15.8.12.E. Evaluate how businesses are organized	Principles of Management - OER E-Book from University of Minnesota Libraries Publishing Business Law and the Legal Environment - OER E-Book from Don Mayer, University of Miami, Daniel Warner, Western Washington University, George	Student completed assignments. Curriculum based

Vocabulary

Management, Planning, Organizing, Implementing, Controlling, Brainstorming, Supervisor, Mid-level Manager, Executive, Day-to-Day Management, Problem, Symptom, Scientific Management, Bureaucratic Management, Administrative Management.

Big Idea -

Effective managers share common traits.

Essential Question -

What traits do effective managers have?

Concepts	PA Core/Competencies	Resources	Assessments
Managers who are effective	Standard: 15.8.12.E. Evaluate	Principles of Management -	Student completed
within their organization share	how businesses are organized	OER E-Book from University of	assignments.
common traits.	to achieve desired goals.	Minnesota Libraries Publishing	
			Curriculum based
Managers may need to adjust	Standard: 15.8.12.G. Analyze	Business Law and the Legal	assessments.
their leadership style to meet	leadership skills necessary for	Environment - OER E-Book	
the needs of given situations.	leading at various management	from Don Mayer, University of	
	levels.	Miami, Daniel Warner, Western	
Trust within the manager and		Washington University, George	
employee relationship has a	Standard: 15.8.12.I. Analyze	Siedel, University of Michigan	
large impact on how	and select appropriate	Business School	
effectiveness of different	managerial communication		
management styles.	skills based upon context.		
Communication is accomtal to			
Communication is essential to			
an effective organization.			
Manahada			<u> </u>

Vocabulary

Leadership, Power, Position Power, Reward Power, Coercive Power, Expert Power, Identity Power, Autocratic Leader, Democratic Leader, Paternalistic Leader, Transactional Leader, Laissez-Faire Leader, Situational Leader, Transformational Leader, Leadership Style

Big Idea -

Managers use the management functions of planning, organizing, implementing, and controlling to achieve organizational goals.

Essential Question -

How do managers utilize the management functions to achieve organizational goals?

Concepts	PA Core/Competencies	Resources	Assessments
Managers use the	Standard: 15.5.12.I. Evaluate	Principles of Management -	Student completed
management functions of	the functions of operations	OER E-Book from University of	assignments.
planning, organizing,	management as influenced by	Minnesota Libraries Publishing	
implementing, and controlling	the business parameters.	3	Curriculum based
to achieve organizational goals.	·	Business Law and the Legal	assessments.
	Standard: 15.8.12.E. Evaluate	Environment - OER E-Book	
Communication is essential to	how businesses are organized	from Don Mayer, University of	
an effective organization.	to achieve desired goals.	Miami, Daniel Warner, Western	
		Washington University, George	
	Standard: 15.8.12.I. Analyze	Siedel, University of Michigan	
	and select appropriate	Business School	
	managerial communication		
	skills based upon context.		
	Standard: 15.8.12.H Analyze		
	motivational theories and their		
	application in a business or		
	organization.		

Vocabulary

Organizing Function, Division of Work, Accountability, Delegation, Responsibility, Authority, Line Organization, Chain of Command, Matrix Organization, Team Organization, Organizational Culture, Planning Function, Strategic Planning, Operational Planning, Mission Statement, Strategic Goals, Strategies, SWOT Analysis, SMART Goals, Standards, Procedures, Policies, Budget, Schedule, Implementing Function, Motivation, Work Team, McGregor's X Y Theory, Maslow's Hierarchy of Needs, Hertzberg's Two-Factor Theory, McClelland's Theory of Needs, Hawthorne Effect, Controlling Function, Quality Standard, Time Standard, Cost Standard, Variance, Shrinkage.

Big Idea -

Human resources is vital to the functioning of a well-run organization.

Essential Question -

How does human resources impact the effectiveness of an organization?

Concepts	PA Core/Competencies	Resources	Assessments
Human resources are vital to	Standard: 15.8.12.F. Critique	Principles of Management -	Student completed
the functioning of a well-run	business strategies designed to	OER E-Book from University of	assignments.
organization.	balance the needs of the	Minnesota Libraries Publishing	-
	business with the workforce.		Curriculum based
		Business Law and the Legal	assessments.
	Standard: 15.8.12.L. Explain	Environment - OER E-Book	
	the purpose and activities of a	from Don Mayer, University of	
	human resource department in	Miami, Daniel Warner, Western	
	a business or organization.	Washington University, George	
		Siedel, University of Michigan	
		Business School	

Vocabulary

360 Degree Feedback, Bonus, Commission, Employee Assistance Programs, Employee Compensation, Employee Planning, Employee Turnover, Employment Agencies, Employment Function, Firing, Health and Safety, Human Resources Management, Job Description, Layoff, Pension, Profit Sharing Plan, Salary, Sick Days, Vacation Days, Wage

Big Idea -

When dealing with the legal system of the United States of America citizens need to know how the legal system is organized.

Essential Question -

How is the United States of America's legal system organized?

Concepts	PA Core/Competencies	Resources	Assessments
The legal system of the United	Standard(s)	Principles of Management -	Student completed
States of America is a dual	15.7.12.E. Examine the legal	OER E-Book from University of	assignments.
legal system which is known as	requirements (foreign and	Minnesota Libraries Publishing	
Federalism.	domestic) of operating a		Curriculum based
	business.	Business Law and the Legal	assessments.
The individual states handle		Environment - OER E-Book	
most of the legal disputes		from Don Mayer, University of	
within the United States of		Miami, Daniel Warner, Western	
America.		Washington University, George	
		Siedel, University of Michigan	
Congress has granted		Business School	
jurisdiction of certain legal			
matters to the Federal Courts.			
Legal precedent has a large			
impact upon the outcome of			
current and future cases.			

Vocabulary

Due Process, Equal Protection Under the Law, Due Process, Trial by Jury, Habeas Corpus, Right Against Self Incrimination, Legal Precedent, Presumption of Innocence, Dual Court System, Criminal Cases, Civil Cases, Tort, To be Made Whole, Federal District Courts, Federal Court of Appeals, The Supreme Court of the United States, Pennsylvania Magisterial District Courts, Pennsylvania Court of Common Pleas, Pennsylvania Superior Court, Pennsylvania Commonwealth Court, Pennsylvania Supreme Court, Limited Jurisdiction, General Jurisdiction

Big Idea -

It is important to have essential components in place for a contract to be legally binding.

Essential Question -

What role does offer, and acceptance play in a legally binding agreement?

Concepts	PA Core/Competencies	Resources	Assessments
Offer and acceptance are	Standard(s)	Principles of Management -	Student completed
essential components of a	15.7.12.E. Examine the legal	OER E-Book from University of	assignments.
legally binding agreement	requirements (foreign and	Minnesota Libraries Publishing	
(contract).	domestic) of operating a		Curriculum based
	business.	Business Law and the Legal	assessments.
Firm offers are treated		Environment - OER E-Book	
differently than offers to		from Don Mayer, University of	
negotiate.		Miami, Daniel Warner, Western	
How an offer is accepted may		Washington University, George Siedel, University of Michigan	
be a material fact in a contract.		Business School	
be a material fact in a contract.		Business School	
There are many things which			
may be considered as			
consideration in a contract.			
Merchants are held to a set of			
different standards than non-			
merchants in most states.			

Vocabulary

Contract, Offeror, Offeree, Genuine Assent, Consideration, Capacity, Revocation, Counteroffer, Option, Firm Offer, The Mirror Image Rule, Bilateral Contract, Unilateral Contract, The Postal Acceptance Rule, Legality

Big Idea -

It is important to have certain components in place for a contract to be legally binding.

Essential Question -

Question: What role does genuineness of assent play in a valid contract?

Concepts	PA Core/Competencies	Resources	Assessments
Genuineness of assent is an	Standard(s)	Principles of Management -	Student completed
essential component of any	15.7.12.E. Examine the legal	OER E-Book from University of	assignments.
legally binding agreement.	requirements (foreign and	Minnesota Libraries Publishing	
	domestic) of operating a		Curriculum based
Genuineness of assent	business.	Business Law and the Legal	assessments.
represents honesty within a		Environment - OER E-Book	
contract.		from Don Mayer, University of	
		Miami, Daniel Warner, Western	
Actions by parties leading up to		Washington University, George	
the creation of a contract may		Siedel, University of Michigan	
make the contract invalid.		Business School	
The courts seldom look at			
parole evidence in a contract			
unless they suspect a lack of genuineness of assent.			
genumeness of assem.			

Vocabulary

Genuine Assent, Voidable, Rescission, Ratification, Duress, Undue Influence, Unfair Persuasion, Material Fact, Unilateral Mistake, Mutual Mistake, Innocent Misrepresentation, Fraudulent Misrepresentation, Active Concealment, Material, Reasonable Reliance, Fraud, Nondisclosure, Duty to Disclose

Big Idea -

It is important to have certain components in place for a contract to be legally binding.

Essential Question -

Question: What is considered as consideration in a valid contract?

Concepts	PA Core/Competencies	Resources	Assessments
Many actions and items can be	Standard(s)	Principles of Management -	Student completed
considered as considerations in	15.7.12.E. Examine the legal	OER E-Book from University of	assignments.
a contract.	requirements (foreign and	Minnesota Libraries Publishing	
	domestic) of operating a		Curriculum based
The context in which	business.	Business Law and the Legal	assessments.
consideration is given in the		Environment - OER E-Book	
performance of an agreement		from Don Mayer, University of	
matters.		Miami, Daniel Warner, Western	
		Washington University, George	
The courts may choose to		Siedel, University of Michigan	
evoke promissory estoppel to		Business School	
prevent injustices in given			
situations.			

Vocabulary

Consideration, Gift, Forbearance, Legal Value, Adequacy of Consideration, Unconscionable, Nominal Consideration, Circumstantial Consideration, Illusory Promise, Termination Clause, Output Contract, Requirement Contract, Aleatory Contract, Existing Private Duty, Existing Public Duty, Liquidated Debt, Unliquidated Debts, Accord, Satisfaction, A Release, Composition of Creditors, False Consideration, Past Performance, Uniform Commercial Code, Firm Offer, Contractual Modification, Statute of Limitation

Big Idea -

It is important to have certain components in place for a contract to be legally binding.

Essential Question -

What individuals have the capacity to enter into a legally binding contract?

Concepts	PA Core/Competencies	Resources	Assessments
The capacity to contract is an	Standard(s)	Principles of Management -	Student completed
essential component of any	15.7.12.E. Examine the legal	OER E-Book from University of	assignments.
legally binding agreement.	requirements (foreign and	Minnesota Libraries Publishing	
	domestic) of operating a		Curriculum based
The capacity to contract is	business.	Business Law and the Legal	assessments.
limited for individuals by the		Environment - OER E-Book	
courts in certain circumstances.		from Don Mayer, University of	
		Miami, Daniel Warner, Western	
		Washington University, George	
		Siedel, University of Michigan	
		Business School	

Vocabulary

Contractual Capacity, Age of Majority, Minority, Emancipation, Formal Emancipation, Informal Emancipation, Mentally Incapacitated, Scope of Authority, Disaffirmance, Agent

Big Idea -

It is important to have certain components in place for a contract to be legally binding.

Essential Question -

What elements are necessary in the text of a legally binding agreement within the Statute of Frauds?

Concepts	PA Core/Competencies	Resources	Assessments
Some contracts fall within the	Standard(s)	Principles of Management -	Student completed
Statute of Frauds and are	15.7.12.E. Examine the legal	OER E-Book from University of	assignments.
required to have additional	requirements (foreign and	Minnesota Libraries Publishing	
components within the contract	domestic) of operating a		Curriculum based
for the courts to enforce them.	business.	Business Law and the Legal	assessments.
		Environment - OER E-Book	
Some transactions might seem		from Don Mayer, University of	
like a contract but are only a		Miami, Daniel Warner, Western	
contract under given		Washington University, George	
circumstances.		Siedel, University of Michigan	
		Business School	
The courts will not enforce			
illegal contracts; some actions			
on the parts of the contracting			
party may make the contract			
illegal or parts of the contract			
illegal.			

Vocabulary

Agreement Not to Compete, Allocation of Markets Agreement, Bid Rigging, Competency License, Business Permits, Divisible Contract, Excusable Ignorant Person, Executed Contract, Executory Contract, Lotteries, Price Fixing, Procedural Unconscionability, Quasi-Contract, Retail Price Maintenance, Statute of Frauds, Substantive Unconscionability, Unconscionability, Wager

Outside Curriculum Resources

Type of Resource	<i>Item</i>	Source
Textbook	John E. Adamson. Law for Business and Personal Use, Seventeenth Edition, Thompson South-Western Publishing Company, 2006.	John E. Adamson. Law for Business and Personal Use, Seventeenth Edition, Thompson South-Western Publishing Company, 2006.
Textbook	Anderson, Fox & Twomey. Business Law and the Legal Environment, South-Western Publishing Company, 1993.	Anderson, Fox & Twomey. Business Law and the Legal Environment, South-Western Publishing Company, 1993.
Textbook	Everard, Barrow. Business Principles and Management, Eleventh Edition, Thompson South-Western Publishing Company, 2004.	Everard, Barrow. Business Principles and Management, Eleventh Edition, Thompson South-Western Publishing Company, 2004.
Article	Smart decisions are built on farsighted thinking	Indianapolis Business Journal (Vol. 41 Issue 16)
Article	The Italian Farmers Saving an Ancient Fruit with Solar Power	BBC Future
Video	Cheddar Explains - Campbell Soup	Discovery Education / Cheddar Explains
Video	What Retailers Like Amazon Do With Unsold Inventory	CNBC
Article	How to cope with middle age: Google	The Economist - August 1, 2020
Article	Typical Roles of a Supervisor	ManagementHelp.org
Video	TEDTalks: Drew DudleyEveryday Leadership	Classroom Video on Demand / Ted Talks
Video	Cheddar Explains - IBM	Discovery Education / Cheddar Explains
Video	Nurturing Leadership	Classroom Video on Demand / Films for the Humanities and Sciences
Article	You Are Your Brand	Knowledge@Warton
Video	TEDTalks: Simon Sinek—How Great Leaders Inspire Action	Classroom Video on Demand / Ted Talks

Hoyt Column: Sorvant Loador I Ryo	Modern Casting - August 2022
	Modern Casting - August 2022
Market	Manufacturing Close-Up via Gale Business Research
Innovation: Secrets of Branding, video segment of Secrets of Branding	Classroom Video on Demand / Secrets of Branding
Cheddar Explains - Marvel Bankruptcy	Discovery Education / Cheddar Explains
Cheddar Explains - Ford Bronco	Discovery Education / Cheddar Explores
Future U: Innovating the Future Virtual Field Trip	Discovery Education
The PBS NewsHour: Your Phone is Trying to Control Your Life	Discovery Education
Cheddar Explains - How Amazon Gets You to Buy More	Discovery Education / Cheddar Explains
TED Talks: 3 ways to measure your adaptability	TED.com
Linking Employee Motivation to Teamwork Spirit	Gomal University Journal of Research
Shortages Bottleneck German Economy	New York Times
Butterfly Effect: Deepwater Horizon Disaster	Discovery Education
Video clip from Voices from the Gulf: BP Offers Compensation	Discovery Education
The Basics of Fending Off a Ransomware Attack	SecurityInfoWatch.com
Target Canada	Discovery Education / Cheddar Explains
Trash Inc: The Secret Life of Garbage	Classroom Video on Demand
VOX Inc: 9 questions about Silicon Valley Bank's collapse, answered	<u>VOX</u>
U.S. government steps in and says people with funds deposited at SVB will be able to access their money	CNBC
Why Good People Leave Jobs	BankersOnline.com
Why Presenteeism Wins Out Over Productivity	BBC Worklife
An Easy Guide to Employee Reviews	Corn and Soybean Digest / Penton Business Media,
	Innovation: Secrets of Branding, video segment of Secrets of Branding Cheddar Explains - Marvel Bankruptcy Cheddar Explains - Ford Bronco Future U: Innovating the Future Virtual Field Trip The PBS NewsHour: Your Phone is Trying to Control Your Life Cheddar Explains - How Amazon Gets You to Buy More TED Talks: 3 ways to measure your adaptability Linking Employee Motivation to Teamwork Spirit Shortages Bottleneck German Economy Butterfly Effect: Deepwater Horizon Disaster Video clip from Voices from the Gulf: BP Offers Compensation The Basics of Fending Off a Ransomware Attack Target Canada Trash Inc: The Secret Life of Garbage VOX Inc: 9 questions about Silicon Valley Bank's collapse, answered U.S. government steps in and says people with funds deposited at SVB will be able to access their money Why Good People Leave Jobs Why Presenteeism Wins Out Over Productivity

		Inc.
Article	Why Service Workers are So Burned Out	BBC.com Worklife
Video	The Workforce Crisis of 2030 and How to Start Solving it Now	TED.com
Article	Factory Workers Become Coders as Companies Automate	Wall Street Journal
Article	Gemini's story: A peacock, a school and a dilemma	Chester County Press
Video	Pennsylvania Courts	The Unified Judicial System of Pennsylvania
Brochure	Pennsylvania Justice	PACourts.US
Website	PA Courts Website	PACourts.US
Video	Standard Deviants – Business Law: Module 01: The Basics	Discovery Education: The Standard Deviants
Article	Glick v. Cunniffee	ACLU Massachusetts
Article	COPPA / Childrens Online Privacy Protection Act	Termly.io
Article	A HARRIER JET, PEPSI, AND JOHN LEONARD	<u>TodaylFoundOut.com</u>
Court Case Summary	Continental Supermarkets v. Soboski - Court Case Summary	Google Scholar
Contract	Chester County Grant Program Signature Page	County of Chester, PA
Court Case Summary	Sample case summary of Carlill v Carbolic Smoke Ball Co [1892] 2 QB 484	Lawithaz.com/
Article	Bilateral Contract	Law.jrank.org/
Video	Small Business Diaries: Start Up Challenges	Discovery Education
Article	Libeck v. McDonalds - Tort Reform	<u>Carlsonattorneys.com</u>
Article	Hidden camera investigation reveals 'scary' and 'misleading' sales pitches to sell blue light lenses	CNBC
Video	Why you don't need blue light lenses: Hidden camera investigation (Marketplace)	YouTube.com - Used in place of article sometimes
Court Case Summary	Colaizzi v. Beck - Court Case Summary	Google Scholar

Video	Standard Deviants – Business Law: Module 02: Torts	Discovery Education
Article	When Donors Back Out: Are Charitable Pledges Legally Enforceable? — Inside Philanthropy	Insidephilanthropy.com
Court Case Summary	Betta v. Smith - Court Case Summary	Google Scholar
Pennsylvania Statute - PDF	Pennsylvania Uniform Commercial Code - PDF Form	Commonwealth of Pennsylvania
Website	Pennsylvania Uniform Commercial Code - Website	Pennsylvania Legislature Website
Microsoft Form	Maintenance Contract - Fillable Microsoft Form	Microsoft Website
Video Segment	Through the Wormhole with Morgan Freeman: Is Privacy Dead? (Video Segment: Big Business Watches You)	Discovery Education
Video	Cheddar Explains - Smart TVs	Discovery Education - Cheddar Explains
Article	Pennsylvania Statute of Limitations	Statutes-of-limitations.com/
Article	Mental Capacity, Consent, and Undue Influence	Preventelderabuse.org/
Court Case Summary	Sobel v. Sobel - Court Case Summary	Google Scholar
Web Page	Compulsory School Attendance, Unlawful, Absences, and School Attendance Improvement, Conferences (PA Statute 24 P.S. §§ 13-1326 – 1354)	PA Department of Education Website
Microsoft Form	Painting Contract - Fillable Microsoft Form	Microsoft Website
Video	Just Hang Up - Scams Against Seniors, Part 1	YouTube.com
Article	Power of Attorney Requirements in Pennsylvania	LegalZoom.com
Article	Appeals Court Upholds Non-Compete, Name Use Ban in Haley Paige Lawsuit	TheFashionLaw.com
Video	Small Business Diaries: Growing and Changing	Discovery Education
Court Case Summary	Bardwell v. The Willis Company - Court Case Summary	Google Scholar
Article	SLAPP Suits	MTSU.edu

"Business Law and Management" BCIT Curriculum – 9th through 12th

Article	Legal Library Mental Capacity	NOLO NOLO
Article	Why it Matters, 3 Levels	Penpoin.com
Court Case Summary	Ferlito v. Johnson and Johnson Products, Inc.	Google Scholar
Court Case Summary	Lucy v. Zehmer	Google Scholar
Additional Content Resource	Current Articles	Wall Street Journal
Additional Content Resource	Current Articles	BBC.com
Additional Content Resource	Current Articles	New York Times
Additional Content Resource	Current Articles	<u>Forbes.com</u>
Additional Content Resource	Current Articles	Bloomberg.com